



# The Co-operative University of Kenya

**END OF SEMESTER EXAMINATION DECEMBER-2019**

**EXAMINATION FOR THE DEGREE OF MASTER OF CO-OPERATIVE  
MANAGEMENT (YR I SEM II)**

**UNIT CODE: COMC 4101**

**UNIT TITLE: CO-OPERATIVE BUSINESS MODEL**

**DATE: 19<sup>TH</sup> DECEMBER, 2019**

**TIME: 9:00 AM – 12:00 PM**

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## **INSTRUCTIONS:**

- Answer question **ONE (compulsory)** and any other **THREE** questions

### **QUESTION ONE**

Maishi had a business club where old friends enjoyed a drink as they catch up on stories of young days' football tournaments they played together. Kiki a player visited them but was not in a jovial mood because his local cooperative where he is a member was not giving him services. According to him nothing seemed to work. A friend remarked to him that the problem was governance of the cooperative.

- a) Describe the general governance framework of a cooperative society and the documents used by each office holder in the model? (20 Marks)
- b) Clearly distinguish between cooperation theories and cooperative traditions (10 Marks)
- c) Describe how the unified tradition has been implemented in Kenya? (10 Marks)

### **QUESTION TWO**

- a) Critically evaluate the major contributions made by practices of corporate social responsibility. (5 Marks)
- b) Describe case for and against corporate social responsibility? (15 Marks)

### **QUESTION THREE**

- a) Clearly describe the principles and values of cooperatives (10 Marks)
- b) Explain how they have been compromised in modern cooperatives particularly the Saccos? (10 Marks)

### **QUESTION FOUR**

- a) Discuss the types of cooperatives world-wide and describe the types commonly found in Kenya (15 Marks)
- b) How is it different from the four tier system proposed in the new cooperative policy formulated? (5 Marks)

### **QUESTION FIVE**

A Sacco which had undergone financial crisis has cited poor management as the main cause.

- a) Discuss the major challenges and make suggestion how the challenges can be resolved? (10 Marks)
- b) What are the emerging issues in the Kenyan cooperative movement? (10 Marks)